NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL CABINET – TUESDAY, 8 DECEMBER 2020



Title of Report	2021/22 - 2025/26 DRAFT CAPITAL PROGRAMMES	
Presented by	Councillor Nicholas Rushton Corporate Portfolio Holder	
Background Papers	Corporate Scrutiny Draft Minutes – 11 November	Public Report: Yes Key Decision: Yes
	2020	Rey Decision. Tes
Financial Implications	As contained in the report.	
	Signed off by the Section	151 Officer: Yes
Legal Implications	None	
	Signed off by the Monitor	ing Officer: Yes
Staffing and Corporate Implications	None	
pcat.one	Signed off by the Head of	Paid Service: Yes
Purpose of Report	To advise Members of the forecast Capital Outturn and the relevant financing for 2020/21 for the General Fund and the Housing Revenue Account. To seek approval of the Draft General Fund, and HRA Capital	
Danasa fan Danisian	Programmes for 2021/22 and to note indications for future years and associated funding for consultation.	
Reason for Decision	To enable projects to be included in the Programmes for consultation.	
Recommendations	THAT CABINET:	
	HOUSING REVENU OUTTURN FOR 202 FINANCING IN APP 2) APPROVES FOR C CAPITAL PROGRA	ATED GENERAL FUND AND JE ACCOUNT (HRA) CAPITAL 20/21 AND PLANNED PENDICES A AND B. CONSULTATION THE DRAFT AMMES IN 2021/22 DETAILED IN:
	SCHEMES • APPENDIX AND IN 2022 • £526,000 FC	A: GENERAL FUND CAPITAL B: HRA CAPITAL SCHEMES 2/23, THESE SCHEMES ONLY: DR THE VEHICLE ENTS AS DETAILED IN PHS 5.10.

3) NOTES THE PROPOSED PROCUREMENT ROUTES IN RESPECT OF VEHICLES, EQUIPMENT AND PLANT AND DELEGATES THE AUTHORITY TO AWARD THESE CONTRACTS AND ANY ASSOCIATED AGREEMENTS FURTHERANCE OF THE PROJECT TO THE RELEVANT STRATEGIC DIRECTOR, IN CONSULTATION WITH THE RELEVANT PORTFOLIO HOLDER, SUBJECT TO FINAL APPROVAL OF THE CAPITAL PROGRAMMES IN FEBRUARY 2021.

1.0 INTRODUCTION

- 1.1 By Regulation, all local authorities are required to have regard to the Prudential Code when setting their Capital Programmes. The core objectives of the Code are to ensure that Capital schemes are 'Affordable, Prudent and Sustainable'. This is reviewed in conjunction with both the Capital Strategy and the Treasury Management Strategy Statement (TMSS) which contains indicators that evidence compliance with the Code. These strategies will be presented to members with the budget in February 2021.
- 1.2 As part of the process of effectively assessing property items for inclusion in the capital programme, the Council has collated a Planned Preventative Maintenance (PPM) Schedule that prioritises works based on a matrix scoring system. Items of a capital nature that are essential have been included in the capital programme in 2021/22.
- 1.3 Appendix "A" shows the General Fund estimated outturn for 2020/21 and the proposed Capital Programme for 2021/22 to 2025/26.
- 1.4 There are no Special Expenses estimated for 2020/21
- 1.5 Appendix "B" shows the Housing Revenue Account (HRA) estimated outturn for 2020/21 and the proposed Capital Programme for 2021/22 to 2025/26.

2.0 CONSULTATION WITH CORPORATE SCRUTINY

- 2.1 As introduced last year as part of the 2020/21 budget setting process, a report was taken to the Corporate Scrutiny on the 11 November 2020 to seek feedback on early budget proposals. This was designed to enhance member scrutiny of the proposed budget changes for the forthcoming year, and also provide members with an opportunity to feed suggestions into the process.
- 2.2 A link to the draft minutes is provided in the background papers on page one of the report. Members have made comments in relation to the Breedon Gate, Marlborough Square and Memorial Square proposals. None of the schemes have changed as a result of the comments made.

3.0 GENERAL FUND CAPITAL PROGRAMME- ESTIMATED OUTTURN 2020/21

- 3.1 The projected outturn for 2020/21 on General Fund schemes total £11.96 million. This is a decrease in the year of £963k against the original budget of £12.92 million.
- 3.2 This managed decrease is caused by the following:

	£	£
Original Budget 2020/21		12,920,310
Approved Schemes carried forward from 2019/20 and 2020/21 approved virements		
Finance System Review	100,000	
Server and Additional Capacity	14,560	
Telephony Unified Communications	135,092	
Vans – Medium	180,000	
Vans – Box Lorry	20,000	
GM Depot Coalville Park – Concreting	2,367	
District Car Park LED Lighting Replacement	25,000	
Leisure Project – Hood Park Leisure Centre, Ashby	121,420	
Leisure Project – Coalville and Whitwick Leisure Centre	7,251,402	
Linden Way Depot – Welfare Facilities	92,084	
Moira Furnace - Masonry, Drainage, Upgrades, Bridge works	280,000	
Council Offices – Fire Alarm and COTAG Door System	2,482	
Council Offices – Replace obsolete parts to Consumer Unit	75,000	
Council Offices – Replacement LED Lighting	35,000	
Council Offices – Roof Insulation	30,000	
Council Offices – External Works to Roadway	5,000	
Marlborough Square	1,765,868	
New Market Provision	315,662	
Salt Bay	20,000	
Appleby Magna Caravan Site – Redevelopment	130,584	
Appleby Magna Caravan Site – Redevelopment Total (increase to 2020/21 budget)	130,584	10,601,521
Appleby Magna Caravan Site – Redevelopment Total (increase to 2020/21 budget)	130,584	10,601,521
Total (increase to 2020/21 budget)	130,584	10,601,521
Total (increase to 2020/21 budget) Less in year funding Changes		10,601,521
	-44,996	10,601,521
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal	-44,996 -60,000	10,601,521
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement	-44,996 -60,000 60,000	10,601,521
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement	-44,996 -60,000	10,601,521
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to	-44,996 -60,000 60,000	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22	-44,996 -60,000 60,000	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider	-44,996 -60,000 60,000 7,820	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars	-44,996 -60,000 60,000 7,820 (660,000)	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000)	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000)	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (8,685,050)	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre Moira Furnace - Masonry, Drainage, Upgrades, Bridge works	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (20,000) (280,000)	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre Moira Furnace - Masonry, Drainage, Upgrades, Bridge works Council Offices – Replace obsolete parts to Consumer Unit	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (20,000) (8,685,050) (280,000) (75,000)	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre Moira Furnace - Masonry, Drainage, Upgrades, Bridge works Council Offices – Replace obsolete parts to Consumer Unit Council Offices – Replacement LED Lighting	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (8,685,050) (280,000) (75,000) (35,000)	
Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre Moira Furnace - Masonry, Drainage, Upgrades, Bridge works Council Offices – Replace obsolete parts to Consumer Unit Council Offices – Replacement LED Lighting Council Offices – Roof Insulation	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (280,000) (280,000) (75,000) (35,000) (30,000)	
Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre Moira Furnace - Masonry, Drainage, Upgrades, Bridge works Council Offices – Replace obsolete parts to Consumer Unit Council Offices – Roof Insulation Council Offices – install solar panels	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (20,000) (280,000) (75,000) (35,000) (30,000) (40,000)	
Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre Moira Furnace - Masonry, Drainage, Upgrades, Bridge works Council Offices – Replace obsolete parts to Consumer Unit Council Offices – Replacement LED Lighting Council Offices – Roof Insulation Council Offices – install solar panels Council Offices – Main Building – Window Installation	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (280,000) (280,000) (35,000) (35,000) (40,000) (250,000)	
Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre Moira Furnace - Masonry, Drainage, Upgrades, Bridge works Council Offices – Replace obsolete parts to Consumer Unit Council Offices – Roof Insulation Council Offices – install solar panels Council Offices – Main Building – Window Installation Council Offices – External Works to Roadway	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (280,000) (75,000) (35,000) (30,000) (40,000) (250,000) (5,000)	
Less in year funding Changes Disabled Facilities Grant WAN and DC Renewal Laptop Replacement Sweeper (Capital Receipt) Less planned slippage in 2020/21 carried forward to 2021/22 Refuse Vehicle & Kerbsider Market Vehicles/Cars Vans – Medium Vans – Box Lorry Leisure Project – Coalville and Whitwick Leisure Centre Moira Furnace - Masonry, Drainage, Upgrades, Bridge works Council Offices – Replace obsolete parts to Consumer Unit Council Offices – Roof Insulation Council Offices – install solar panels Council Offices – Main Building – Window Installation Council Offices – External Works to Roadway Whitwick Business Centre – install solar panels	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (280,000) (75,000) (35,000) (40,000) (250,000) (5,000) (40,000)	
Total (increase to 2020/21 budget) Less in year funding Changes Disabled Facilities Grant	-44,996 -60,000 60,000 7,820 (660,000) (30,000) (420,000) (20,000) (280,000) (75,000) (35,000) (30,000) (40,000) (250,000) (5,000)	

Whitwick Business Centre – Upgrade CCTV	(10,000)	
Market Street Car Park – Resurfacing	(12,000)	
Ashby Town Hall Mews – installing bollard, resurfacing &	(15,000)	
relining		
Marlborough Square	(1,628,482)	
Appleby Magna Caravan Site	(560,000)	
		(12,930,532)
Forecast under spends in 2020/21 that will not be carried forward		
UPS/Generator	(47,130)	
Appleby Magna Caravan Site – Redevelopment	(177,785)	
		(224,915)
Total (decrease to 2020/21 budget)		(9,588,986)
Indicative Outturn 2020/21		10,329,208

3.3 The total planned financing of the General Fund expenditure totalling £10.3m for 2020/21 is broken down in the table below:-

	£
Disabled Facilities Grant	625,314
Revenue Contributions to Capital	115,000
Capital Receipts	7,820
Other Reserves	502,700
Unsupported Borrowing – Internal	9,078,375
Total	10,329,208

- 3.4 The 'schemes carried forward' shown in paragraph 2.2 above, represents expenditure which was originally expected and budgeted for in 2019/20 but slipped into 2020/21. The budgeted financing has also been carried forward. The majority of the slippage relates to the new build leisure centre, Marlborough Square and the Council Offices and the reasons are detailed below:
 - a) The recent slippage with the new build project and associated spend is as a result of the protracted nature of the engagement process with the Highways Authority. In order for us to commence works on site we needed formal sign-off for the Section 278 works (highways / public footpath works) and this took more time than originally anticipated;
 - b) In relation to Marlborough Square, substantial project activity is ongoing as part of the Section 278 consent process. It has not been necessary to incur significant sums of expenditure as part of this work and therefore we have revised the project's spend profile to reflect this. Peak project spending is now anticipated during the 2021/22 financial year; and
 - c) The capital programme for the Council Offices has been rolled a further financial year. This is on the basis that the capital profile presented a minimum state of maintenance and repair for the Council Building. This work remains and is a minimal obligation should the main Council offices continue to be used. However this is profiled, noting a pending decision around the future of Council accommodation. COVID-19 has both delayed this work and also changed the decision making landscape. There have been significant, and lasting changes in working behaviours and occupation levels. Council Officers are now actively

reviewing the impact of these changes on previous works, with a view to committing capital expenditure in 21/22.

4.0 HOUSING REVENUE ACCOUNT (HRA) CAPITAL PROGRAMME - ESTIMATED OUTTURN 2020/21

4.1 The projected outturn for the Housing Revenue Accounts is £9.6 million against a budget of £10.1 million, a decrease of £0.5 million. More detail is provided in the table below.

	£	£
Original Budget 2020/21		10,113,751
Approved Schemes carried forward from 2019/20		
New Supply: General Acquisition of property and land	1,556,000	
Estate Improvements: Mobility Scooter Stores	109,000	
Estate Improvements: Off Street Parking	378,000	
Compliance: Fire Risk Assessment Remedial Works	400,000	
Supported Housing Improvements: Speech Module	100,000	
Supported Housing Improvements: Sheltered Housing Improvements	200,000	
Total (increase to 2020/21 budget)		2,743,000
Less forecast slippage in 2020/21 carried forward to 2021/22	(4.000.014)	
Home Improvement Programme	(1,869,611)	
Estate Improvement: Place-shaping pilot	(250,000)	
Estate Improvement: Mobility scooter stores	(109,000)	
Fire Risk Assessment Remedial Works	(490,000)	
Supported Housing Improvements: Speech Module	(230,000)	
Forecast over or (under) spends in 2020/21 that will not be carried forward		
New Supply Programme	(1,189,730)	
Estate Improvement Programme	(482,000)	
Major Aids & Adaptations	(75,000)	
Supported Housing Improvements	(270,000)	
Active Asset Management	(160,000)	
New Housing System	319,000	
Capital Salaries	(6,000)	
Total (decrease to 2020/21 budget)		(4,812,341
Indicative HRA Capital Outturn 2020/21		8,044,410

4.2 The revised funding for the HRA Capital programme for 2020/21 is detailed in the table below. Where budgets are slipping into next year, the funding is also going with them.

	æ
Use of Major Repairs Reserve	3,673,112
Right to Buy 'One for One' receipts	1,108,323

Other right to buy receipts	1,068,148
Section 106 Affordable Housing commuted sums	57,000
Revenue Contribution to Capital Outlay (RCCO)	934,000
Other usable capital balances	4,152,438
Total Resources used in 2020/21	10,993,021
Retained for future years	6,004,352

5.0 GENERAL FUND CAPITAL PROGRAMME 2021/22 TO 2025/26

- 5.1 The General Fund capital programme for 2021/22 to 2025/26 is detailed in Appendix A. This programme provides for a continuation of the ongoing and recurring Disabled Facilities Grants Scheme and the Vehicle Replacement Programme as well as funding for various other projects and programmes.
- 5.2 Schemes shown as slippage from 2020/21 and carried forward to 2021/22 are detailed in the table in paragraph 2.2 above.
- 5.3 New schemes for 2021/22, as detailed in the table below, are included in the capital programmes for approval. The total funding requirement for the new schemes is £1.4 million in 2021/22 and £3.04 million in total over the 5 year programme.

5.4 2021/22 Capital Programme

	£	£
Indicative Budget 2021/22		8,104,310
New Schemes for 2021/22:		
We plan to invest £1.2 million by purchasing the Marlborough Centre in Coalville. The investment will be subject to a successful Future High Street Funding (FHSF) bid and is in line with the draft bid presented to Scrutiny and Cabinet in May 2020. The FHSF will be used to repair and refurbish the building and convert the upper floor into flats.	1,193,000	
We plan to invest £1.8 million over three years in public realm at Memorial Square, Coalville. The investment will urban forest planting and enlargement of public space to make it a more welcoming environment and reflect Coalville's location as part of the National Forest. It will also include widening of the south side of the road at High Street, Coalville, With the revised road configuration, it will also be undertaken at Belvoir Road, Coalville, which is the busiest of the traditional shopping streets in the town. The investment will be £180k in 2021/22 and £1.8m in total over a three year period and s line with the draft bid presented to Scrutiny and Cabinet in May.	180,000	
We plan to invest £50,000 on installation of a gate on the road leading to at Breedon on the Hill Church. The investment will include obtaining planning permission, design and build of a gate on the road leading to Breedon church. This is a programme of work aimed at protecting a Grade 1 asset within the district that has been subject to long standing anti-	50,000	

	1	
social behaviour. The solution is to erect a gate and		
limit night time activity, an application has been made		
to the Department for Transport and also some design		
works and S278 in consultation with the County		
Council. The budget is to support this work to its		
conclusion. The Parish Council or the quarry would not		
have the expertise to be able to deal with the detailed		
negotiations and design works required.		
Trogetiations and design from required.		1,423,000
Changes to existing schemes for 2021/22:		1,120,000
We plan to invest an additional £75,000 in the	35,000	
•	35,000	
existing Finance System Implementation		
programme. We currently have £100,000 in the		
2020/21 capital programme and a £400,000 revenue		
reserve. The authority has engaged a consultant to		
assist with the procurement stage of the project and they		
have advised that our current budget will not be		
sufficient for the implementation of the new finance and		
cash receipting systems. It is estimated that additional		
capital funds of £35,000 will be required in 2021/22 and		
£40,000 in 2022/23. A portion of the implementation		
costs will be recharged to the HRA, however the		
accounting treatment for this is still being work through.		
The amounts and recharge will be confirmed in the final		
budget.		
We plan to reduce the laptop replacement	-23,000	
programme.	20,000	
There will be a reduction in the laptop replacement		
programme of £23,000 in 2021/22 due to additional		
spend in the current year to set up officers to be able to		
, · · · · · · · · · · · · · · · · · · ·		
work from home during the pandemic – thereby		
effectively having brought forward the investment into		
the current financial year creating a saving next year.		
However, now that more officers now have laptops		
these will require replacement every five years and so		
there will be an additional £150,000 over the 5 year		
period, but later in the 5 year programme.		
We plan to amend the Fleet Programme. The majority	498,320	
of the increase is the vehicles required for the food		
waste recycling rounds and additional vans required		
within the housing service. More details in paragraph 4.6		
below.		
We plan to re-profile the budget for the new Coalville	-3,004,125	
and Whitwick Leisure Centre. Due to the delays with		
the project and the original budget was based on		
estimates, the planned spend has been re-profiled to		
reflect the forecast spend. Original there was no budget		
for 2022/23. There are no savings just reallocation of		
budget over the years.		
		-2,528,805
2021/22 Revised Budget		7,033,505
<u> </u>	l	, -,

5.5 2022/23 – 2025/26 Capital Programme

There are a number of changes requested to the capital programme for future years and are detailed below:

- Reduce the Wi-Fi replacement programme from £50,000 to £25,000 in 2022/23 due to less work being required than originally anticipated.
- Move the £50,000 Website investment from 2023/24 to 2022/23.
- Move the £70,000 Firewall from 2023/24 to 2022/23.
- Move the £45,000 Windows Professional from 2024/25 to 2022/23; and
- Remove the £120,000 on desktop replacements in 2022/23 as the budget is no longer required.
- An additional £60,000 for a replacement UPS generator in 23/24, this was originally scheduled for 2020/21, however it was agreed to carry out essential repairs and maintenance only in the current year,

Fleet Replacement Programme

- 5.6 Fleet replacement is a rolling programme. Each year a number of vehicles come to the end of their useful economic life when each of the vehicles are reviewed based on the age, condition, mileage or potential risk of major repairs (due to being out of warranty). A decision is made to replace the vehicle or to extend its life for a further period. These decisions are made in the previous year in order to allow a suitable lead-in period from order to delivery in April, particularly for large items such as refuse vehicles. Many of these vehicles are built to order and these orders have to be placed before October for delivery the following April. Therefore, although they are actually required in April a commitment has to be made in the previous year.
- 5.7 It should be noted that the current fleet replacement programme is on hold whilst the council investigates lower carbon options compared to the diesel vehicles currently being used.
- 5.8 Due to service requirements, approval will be sought at Council in February to amend the previously reported 2021/22 fleet budget from £865,000 to £1.36 million, a net increase of £498,000. The majority of this increase is the vehicles required for the food waste recycling rounds and additional vans required within housing services for new operatives commencing in April.
- 5.9 The total fleet budget for 2021/22 is now as follows:

Vehicles / Plant & Equipment	Original Budget £	Revised Budget £
Refuse / Recycling Vehicles	220,000	240,000
Food Waste Vehicles	-	288,320
Market Vehicles / Cars	90,000	75,000
Vans Small	45,000	37,500
Vans Medium - Housing	32,000	198,000
Vans – Pickup	100,000	90,000
Sweepers	180,000	180,000
Digger/Misc Plant	130,000	172,000
Mowing	68,000	82,500
TOTAL	865,000	1,363,320

5.10 In order to progress with the 2022/23 purchases, approval is sought for the following vehicles:

Vehicles / Plant & Equipment	Budget £
Refuse / Recycling Vehicles	360,000
Vans Small	26,000
Vans Medium - Housing	50,000
Vans – Pickup	90,000
Total	526,000

Disabled Facilities Grants

5.11 The Disabled Facilities Grant is a capital grant paid to local authorities that can meet, or contribute towards the costs of adapting a person's home. This can help eligible people to stay in their homes for longer and live safer, healthier and more independent lives. It is proposed to continue with the Disabled Facilities Grant function that has been delegated to the lead authority (Blaby District Council) under the Lightbulb Project Scheme. As this is a rolling programme, the scheme has been updated to include 2025/26 and amounts revised based on the forecast grant to be received.

General Fund Capital Programme (2021/22) Funding

5.12 The General Fund Capital Programme (2021/22) will be funded by:

	£
Disabled Facilities Grant	670,310
Reserves	2,204,300
Capital Receipts	1,624,482
Unsupported Borrowing (Internal)	15,640,945
Total (including carry forward from 20/21)	19,964,037

6.0 SPECIAL EXPENSES – ESTIMATED OUTTURN AND INDIVIDUAL SCHEMES

- 6.1 There was no special expenses capital schemes for 2020/21.
- 6.2 There are no new schemes identified to commence in 2021/22.

7.0 HRA CAPITAL PROGRAMME - 2021/22 - 2025/26 INDIVIDUAL SCHEMES

- 7.1 The HRA Capital programme (Appendix B) covers in detail the capital schemes for the period 2021/22 to 2025/26 and how they are funded. The total expected spend over 5 years is £60.7 million, with a £11.9 million budget for 2021/22. In additional this, there is an estimated £1.4m of the 2020/21 HRA capital programme to be carried forward a year, with more detail provided in paragraph 3.1.
- 7.2 Officers have reviewed the HRA Capital Programme for 2021/22 in light of changing priorities, and focus on improving existing homes and buying and building new ones. A new Zero Carbon Programme is the only new capital programme for 2021/22, pending further consideration as to how to fairly share the costs of the new finance with the HRA funding for our Zero Carbon Programme and the new finance system. Paragraph 6.4 then sets out changes to the indicative 2021/22 capital programme reported to Council in February 2020..

7.3 New Schemes for Consideration for 2021/22

New Schemes for 2021/22	£
Zero Carbon Programme. An initial £250k set aside to pilot works to reduce carbon emissions from our properties and to allow the council to match contributions required by external grants, such as the recently announced Green Homes Grant Scheme funding. This will be a significant area of investment growth over future years.	250,000
Total new Schemes for 2021/22	250,000

7.4 Changes to existing schemes 2021/22

Changes to existing schemes for 2021/22	
The Home Improvement Programme has increased by £553k to £4.5m. This follows a review of the latest stock condition surveys, which have now been completed on over half the stock, to estimate the latest requirement to ensure our homes remain Decent. The planned work has been spread over a five year £22.5m programme. This gives greater certainty over the level of work that will need to be completed by the in-house repairs team allowing for more effective resource planning and reducing the reliance on agency staff to adjust to peaks of workload. However, the programme remains in review as new working practices in response to Covid-19 have reduced the productivity of the team, and may lead to some re-profiling of the work from 2021-22 into later years when presented in the draft budget to Cabinet in December.	553,000
An additional staff member will support the delivery of the New Supply Programme. This will cost an additional £32k per year and will provide support to our current part time new build officer in finding development sites and evaluating them as well as acquiring existing properties and bidding for Section 106 properties where appropriate.	32,000
The New Supply Programme has been re-profiled, reducing expected spend next year by £1.0m to £5.1m. This re-profiling reflects the current status of the new build programme, and provides a small provision of £350,000 for the general purchase of land or properties, either from the open market or through buying back properties previously sold through right to buy. The overall 5 year New Supply programme position has seen a slight increase from £25.9m to £26.5m.	(951,000)
The Sheltered Housing Improvements Programme has been delayed a year, leading to £450k of savings this financial year. The pressures experienced this year has delayed initial design work for the Sheltered Housing Improvements Programme, which will now begin in 2021-22 with a £50k budget provision.	(450,000)
The Estate Improvement Programme has reduced by £220k to £560k. Following the budget setting principles agreed by Cabinet, officers have assessed the ability to deliver the capital programmes in the year. As a result, £220k has been removed from the estate improvements programme, from the following areas: • £50k is from work on footpaths and un-adopted roads, which leaves a budget of £50k in 2021-22 for initial scoping consultation and design works • £170k from estates projects, which typically includes wider capital works such as fencing programmes. The remaining budget for 2021-22 is00,000.	(220,000)

Total movements compared to indicative 2021/22 figures	(1,036,000)

8.0 CAPITAL RESOURCES

General Fund

8.1 The resources estimated to be needed to finance the General Fund programme 2021/22 to 2025/26 totals £31.843,402 and is as follows:

	£
2021/22	19,964,037
2022/23	5,875,435
2023/24	2,938,310
2024/25	2,303,310
2025/26	762,310
Total	31,843,402

- 8.2 Details of the planned funding of the programmes are included in Appendix A.
- 8.3 Funding is in place in 2021/22 for the Disabled Facilities Grants Scheme £670,000.
- 8.4 A capital receipt of £2 million has been identified for the Leisure Centre Project.
- 8.5 The remaining schemes for 2021/22 (£15.6 million) can be funded by either unsupported borrowing or leasing depending on value for money and for which, provision has been made in the 2021/22 Revenue Budget. Currently the council's default position is to fund through unsupported borrowing unless there are financial benefits to the council to lease.

Housing Revenue Account

Appendix C provides detail on how the five year **Housing Revenue Account capital programme** will be funded. In 2020/21, the funding streams are:

	£
Use of Major Repairs Reserve	3,139,190
Right to Buy 'One for One' receipts	1,115,921
Other right to buy receipts	1,207,609
Proceeds from asset disposals	1,080,450
Section 106 Affordable Housing commuted sums	270,875
Revenue Contribution to Capital Outlay (RCCO)	2,681,804
Other usable capital balances	2,341,693
Total Resources used in 2021/22	11,837,542
Retained for future years	4,139,713

- 8.7 The amount retained for future years comprises £2.9 million right to buy one for one receipts, which can only be used to acquire or build new housing stock. The remaining £1.2m is unrestricted funding to fund future capital programmes.
- 8.8 Included in this year's Housing Revenue Account draft budget is a revenue contribution to capital of £4 million. This contribution is required to ensure there are resourced to

fund the HRA capital programme both this year and to smooth out future capital funding requirements. This level of RCCO is in line with predictions within the Medium Term Financial Plan reported to Cabinet and Council in February 2020.

9.0 PROCUREMENT ROUTES

- 9.1 Where the authority is required to enter into a contract which has a value of more than £250,000 in total, more than £100,000 in any one contract year or more than five years long, Cabinet authority is required prior to award of the contract. As Cabinet is considering the budgetary implications of the Capital Programmes, it is efficient for Cabinet to consider the award of subsequent high-value contracts at the same time. Cabinet may also be asked to address a request for a waiver to the Contract Procedure Rules (CPR) for a particular selection of contract opportunities.
- 9.2 Although the procurement processes may be commenced sooner, the contract award will not take place before Council has approved the budget for the Capital Programmes. The authority's procurement documentation gives it a right not to award a contract, should Council not approve the budget.
- 9.3 Each year, as part of the Fleet, Plant and Equipment Replacement Programme, replacements will need to be made to some of the Council's vehicles, equipment and plant. Officers will select the most appropriate public sector framework or procurement route for each item, considering which offers value for money for the Council at the time of procurement.
- 9.4 Cabinet is asked to delegate award of the subsequent contracts for vehicles, equipment and plant to the Strategic Director in consultation with the Portfolio Holder.
- 9.5 Where not using pre-existing contracts or frameworks all procurement processes for contracts over £25,000 will be advertised and available for local suppliers to submit bids, should they be of interest.

10.0 CONSULTATION

- 10.1 Corporate Scrutiny Committee have already reviewed the planned changes to the capital budgets at its meeting on the 11 November 2020. No amendments or additions were requested by the committee.
- 10.2 Between the 21 December 2020 and 7 February 2021 consultation will take place, including draft budget reports being made publicly available via the Council's website for comment. We will also consult with tenants on the Housing Revenue Account Capital Programme. The draft budget will also be presented to Corporate Scrutiny Committee on 6 January 2021 for final comments before the final budget is presented to Cabinet and Council in February 2021 for approval.

Policies and other considerations, as appropriate		
Council Priorities:	The projects in the Capital Programmes help the	
	Council to achieve all its priorities.	
Policy Considerations:	None	
Safeguarding:	None	
Equalities/Diversity:	None	
Customer Impact:	Residents will benefit from improved leisure facilities within the district and other improved assets. Council tenants will be impacted by Council home improvements.	
Economic and Social Impact:	None	
Environment and Climate Change:	None at this time. At the time of writing this report, officers continue to consider the cost and resource implications of how the Council can achieve carbon neutrality by 2030.	
Consultation/Community Engagement:	Between the 21 December 2020 and 7 February 2021 consultation will take place, including draft budget reports being made publicly available for comment on the council's website.	
Risks:	The Capital Programmes are monitored at project level to ensure they are delivered on time and within budget.	
Officer Contact	Tracy Bingham Head of Finance and Section 151 Officer tracy.bingham@nwleicestershire.gov.uk	